

## INVESTMENT PORTFOLIO



### Cambridge Medical & Rehabilitation Centre (Cambridge)

Cambridge provides long-term care from specialist centres in the UAE. 2019 was another landmark year for the company generating significant growth in both revenue and profitability. Furthermore, the company's new facility in Dhahran commenced commercial operations whilst achieving major milestones. The company's robust growth has led to significant investor inquiries by both financial and strategic investors.

### David Morris

David Morris is a London jeweler defined by a sense of quintessential British style combined with irreverent glamour. David Morris sources exquisite rare gems with which it crafts bespoke pieces tailored to the client's wishes. It is praised across the globe for its exceptional quality craftsmanship. The brand's main flagship located on iconic London's Bond street includes a working atelier on site. During the year 2019, David Morris registered significant growth in profitably on the back of strategic initiatives undertaken by management leading to an optimized cost structure.



### Al Rifai

Al Rifai is a Lebanese multinational nut retailing company headquartered in Beirut, Lebanon. The company operates its retail and wholesale channels across 6 major markets - Middle East, North America, South America, Europe, South-East Asia and Australia. Leveraging upon its high quality products, Al Rifai has established partnerships with global leaders in the duty free business space resulting in its products to be placed in more than 40 airports in addition to having a presence in Harrods. The company is currently finalizing the establishment of a 55sqm duty free shop in Istanbul airport.

**Cambridge Medical**

Acquisition of 15.6%  
March 2015

UAE

**Food Services Company**

Acquisition of 49%  
December 2014

QATAR

**David Morris**

Acquisition of 50%  
January 2014

UK

**Avivo Group**

Subscription of US\$ 20m  
December 2013

UAE

**Al Rifai International Holding**

Acquisition of 35%  
December 2011

LEBANON SWEDEN

**Al Jazeera Finance**

Acquisition of 3.5%  
June 2009

QATAR

**Exited Investments****FutureCard**

Acquisition of 71.3%  
July 2009

Exit: October 2019

UAE

**English Home**

Acquisition of 40%  
November 2012

Exit: June 2019

TURKEY

**Leinster Inn Hotel Building**

Acquisition of 40%  
August 2012

Exit: April 2019

UK

**Kuwait Energy Company**

Acquisition 2.2%  
June 2011  
Convertible Facility  
(\$ 150 mn)  
September 2012

Exit: March 2019

KUWAIT

**Memorial Healthcare Group**

Acquisition of 20%  
August 2010

Exit: September 2018

TURKEY

**Amanat Holdings**

Subscription of 5%  
November 2014

Full Exit: AED 150m  
Exit: November 2017

UAE

**Westbourne House Building**

Acquisition of 38%  
June 2012

Full Exit: IRR 17%  
Exit : June 2017

UK

**Avivo Group**

Subscription of US\$ 20m  
December 2013

Partial Exit: 44% of stake  
Cash-on-Cash: 2x  
Exit: March 2017

UAE

**Astro SPV**

Acquisition of 17.5%  
April 2010

Full Exit: IRR 50%  
Exit: April 2015

UAE

**Nobles Consortium Buraj Khalifa Development**

Acquisition of 50%  
March 2009

Full Exit: ROC 34%  
Exit: January 2015

UAE

**Watania Takaful**

Acquisition of 10.3%  
May 2011

Full Exit: ROC 17%  
Exit: July 2014

UAE

**Emirates National Factory for Plastic Industries**

Acquisition of 71.3%  
July 2009

Full Exit: IRR 31%  
Exit: December 2012

QATAR KSA

**Qatar Construction and Engineering Company**

Acquisition of 41.6%  
September 2009

Full Exit: IRR 43%  
Exit: March 2012

QATAR

**QFB Building**

Acquisition of 100%  
August 2009

Full Exit : IRR 40%  
Exit: December 2010

QATAR